



University of
Zurich ^{UZH}

Gender Equality and Diversity

HI-FRAME

Professorial recruitment in an Open Science environment

Open Access Tage 2022

20 September 2022

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[HI-FRAME](#) Project Co-Managers



Outline

- Open Science
 - Rewards and incentives
 - Equality, Diversity and Inclusion
- HI-FRAME
 - General information
 - Current status
 - Catalogue of questions
 - Outlook

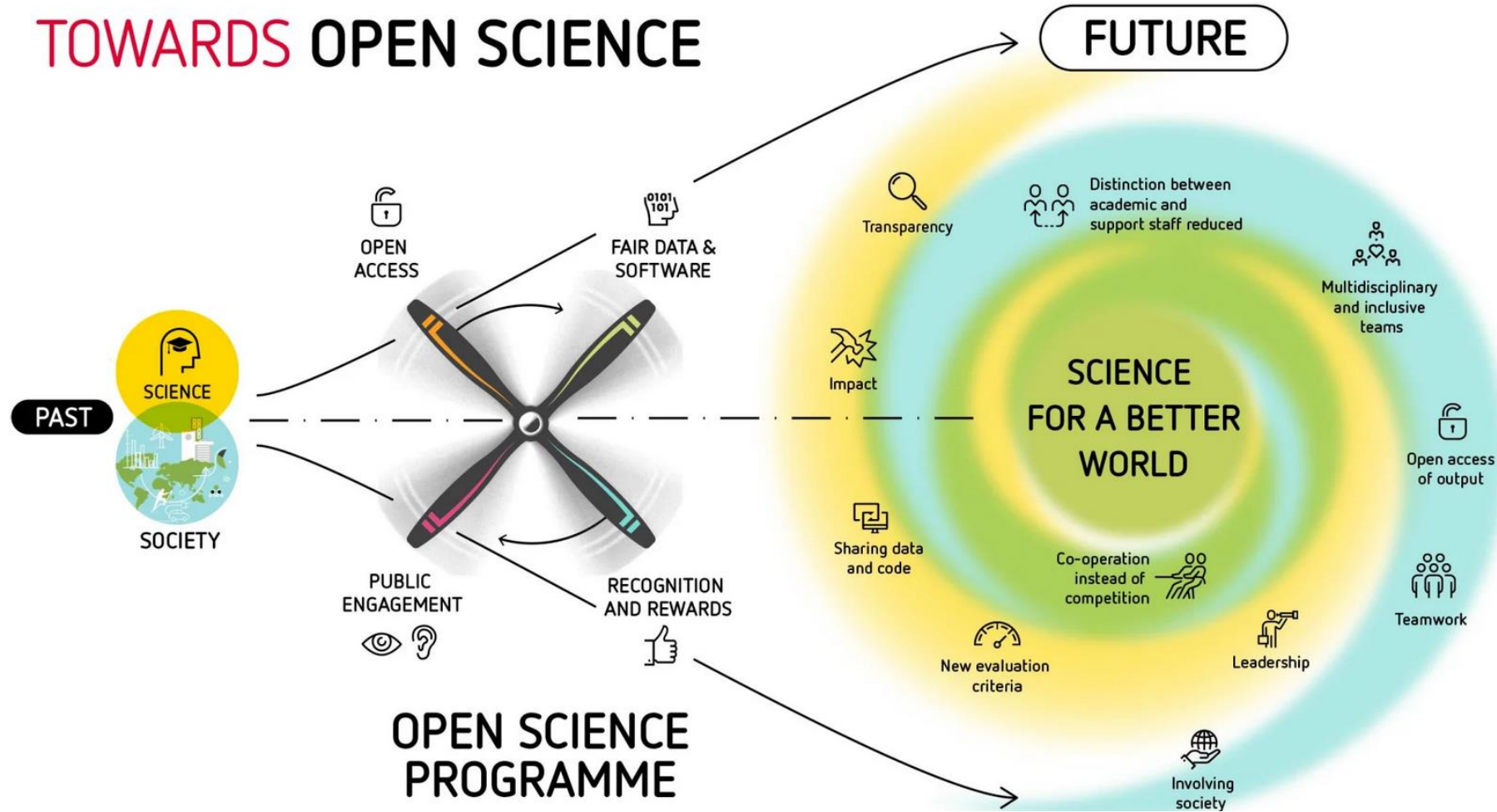


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Open Science

TOWARDS OPEN SCIENCE





Open Science: Rewards and incentives

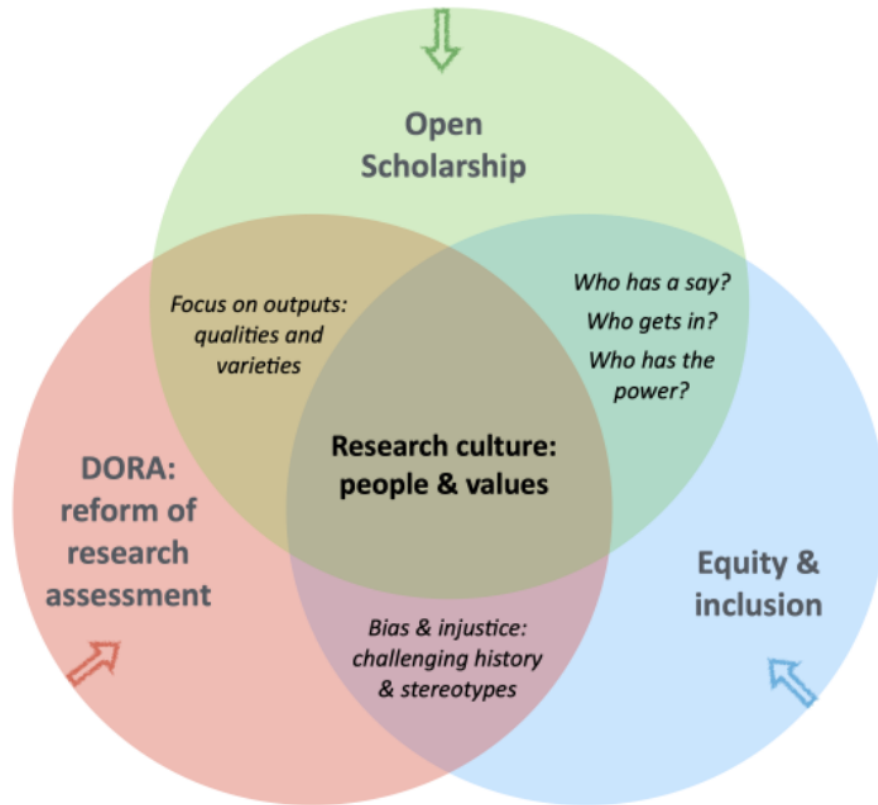
- Cross-cutting pillar of Open Science
- It's still about excellence, but....: 2 shifts
 - From «research focus» to «multi-dimensional focus»
 - From quantitative to qualitative assessment
- Alignment of practices with values → we need to reward what we value → systemic/cultural change
- Responsible research evaluation practices: no over-reliance on indexes
 - Openness drives excellence and progress
 - Focus on impact, solving problems in society
- Reimagining research assessment: case studies of responsible academic career assessment



Open Science: Rewards and incentives

- LERU: [Framework for the Assessment of Researchers](#)
- European Union
 - [European Agreement on Reform of Research Assessment](#)
 - [Paris Call on Research Assessment](#)
- EUA: [Open Science Agenda 2025](#)
- Science Europe
 - [Recommendations on Research Assessment Processes](#)
 - [Statement on Research Culture](#)
- UNESCO
 - [Recommendation on Open Science](#)
 - [Global Call for Best Practices in OS](#)
- swissuniversities
 - [Open Research Data Strategy Action Plan](#)
 - [Open Access National Strategy and Implementation Plan](#)

Open Science: Equality, Diversity and Inclusion



SF DORA

Equality, Diversity, Inclusion (EDI): key components of Open Science

Measurement of excellence

- What is academic excellence?
- How is it measured?

Access and opportunity

- Who has access and opportunity to be part of the scientific community?
- Why certain groups are more (less) represented?

Open Science: opportunity to advance and anchor EDI perspectives within academia



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HI-FRAME: general information

- Project title: Measure what really matters: a **framework** for Open Science professorial **hiring**
- Goal: develop and pilot a tailor-made, flexible framework that systematically incorporates OS practices in professorial hiring at UZH
- Duration: 09/21 – 08/23
- Funding: federal program **P5 Open Access** (Action Line Research Assessment)
- Contribution to the implementation of several UZH policies
 - [Open Science Policy](#) (2021)
 - [Diversity Policy](#) (2018)
 - [Gender Policy Code of Conduct](#) (2005)





HI-FRAME: general information

Advisory board

- International / national expertise (OS/EDI): representatives from DORA, University of Geneva, [IDEAS](#)
- Internal (UZH) units:
 - Open Science Office
 - Professorships Department
 - Research Development Division
 - Graduate Campus
 - Quality Management Education and Teaching
 - Participating UZH faculties: Theology, Vet-Suisse, Science



HI-FRAME: Current Status

What we did in the first 12 months?

- Map existing best practices in OS hiring frameworks
- Draft catalogue of questions about OS practices (*version 1, April/May 2022, English/German*)
- Invite all UZH faculties to participate / pilot HI-FRAME in professorial hirings
- Three faculties have started to pilot HI-FRAME catalogue of questions v1
- Meetings/presentations in other organizations, events

- HI-FRAME as case study in DORA repository [Reimagining research assessment](#) (on-going)
- HI-FRAME joined [European Coalition on Reform of Research Assessment](#) for UZH
- HI-FRAME applied for [UNESCO Global Call of best practices in Open Science](#) (on-going)
- HI-FRAME joined UKRI [Alternative Uses Group](#)



HI-FRAME: Catalogue of questions

What is the HI-FRAME catalogue of questions?

- Set of questions addressing main **areas** of academic activity, from an OS perspective
- Free-text replies with reference to CV
- Hiring committees in faculties decide to:
 - Use all or some of the questions in the hiring process
 - Request written answers, or ask questions during the interviews
- Questions
 - Are designed to generate answers that give evidence of Open Science activities/practices
 - Must be integrated into all parts of the hiring process
 - Available in English and German



HI-FRAME: Catalogue of questions

The UZH professorial hiring process is highly regulated: HI-FRAME is part of every step

- Selection criteria and their relative weight are defined at beginning of process («Statement on professorial position»)
- Job ad reflects the selection criteria in «Statement on professorial position»
- Applicants are asked to submit certain documents (application)
- Hiring committee decides which candidates to invite for interviews
- Job talks, committee interviews etc. take place
- Hiring committee decides which candidates to rank 1, 2, 3



HI-FRAME: Catalogue of questions

version 1, spring 2022

Research

Q: How have OS practices enhanced the quality and/or impact of **your work as a researcher** in the last five years? Please answer with reference to specific research activities, as listed in your CV.

Examples may include, but are not limited to:

- Open access publishing
- Sharing research data according to the FAIR principles
- Sharing tools such as software or code to analyze, curate and investigate data
- Sharing/publishing «negative» results
- Promoting other researchers' open access publications, data, software, code, etc. including correct citation
- Citizen science, Science communication initiatives



HI-FRAME: Catalogue of questions

version 1, spring 2022

Teaching & learning

Q: How have OS practices enhanced the quality and/or impact of **your work as an educator** in the last five years? Please answer with reference to specific teaching and learning activities, as listed in your CV.

Examples may include, but are not limited to:

- Inclusion of OS skills in curricula, programs, etc., at all levels of study
- Development, use, and sharing of Open Educational Resources (OER)
- Train, support, and encourage early-career researchers in OS principles and practices



HI-FRAME: Catalogue of questions

version 1, spring 2022

Support for early-career researchers

Q: How have Open Science practices enhanced the quality and/or impact of **your support for early-career researchers** in the last five years? Please answer with reference to specific information as listed in your CV.

Examples may include, but are not limited to:

- Organization of or support for OS trainings, courses, summer schools etc. for MAs, PhDs, postdocs
- Integration of OS skills and practices into PhD supervision
- Modelling OS practices in your own work as a researcher, educator, academic leader, clinician, etc., to early-career researchers



HI-FRAME: Catalogue of questions

version 1, spring 2022

Impact/contributions to society

Q: How have Open Science practices enhanced the quality and/or impact of **your work in terms of its contribution to society** in the last five years? Please answer with reference to specific research activities as listed in your CV.

Examples may include, but are not limited to:

- Membership of advisory or expert policy groups for government agencies
- Industry collaboration, patents, technology transfer
- Educational, cultural, or arts initiatives
- Science communication initiatives



HI-FRAME: Outlook

- Pilot HI-FRAME in the participating faculties & receive and incorporate their feedback
- Based on lessons learnt: finalize HI-FRAME catalogue of questions/framework (v2, August 2022)
- Contribute to the UZH OS Policy implementation plan

More: external activities

- Will UZH sign the European Agreement on Reform of Research Assessment?
- Will there be DORA Community Engagement Grants 2022?
 - Foundation of a Swiss Community of Practitioners among DORA signatories, as focal point for a bottom-up nationwide initiative around Open Science/rewards and incentives
- ORD national action plan Section D
 - How can experiences with HI-FRAME be useful?



THANK YOU



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Measure what really matters: a framework for Open Science professorial hiring

HI-FRAME is an innovative project that promotes Open Science culture change at UZH and, in this regard, contributes to the implementation of the UZH Open Science Policy.

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